WSU Five-Year Program Review Self-Study

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Department/Program: Health Administrative Services, Health Information Technology AAS degree

Semester Submitted: Fall, 2016

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Brief Introductory Statement

Health Information Technology is a program offered under Health Administrative Services.

Health Information Technicians perform the essential functions of maintaining health data and records in acute, long-term, and ambulatory health care settings. Opportunities also exist in related health care settings, e.g., insurance companies, medical clinics, computer software vendors, and health maintenance organizations. These functions include, but are not limited to, the coding of diseases and operations, maintaining statistics, transcribing medical reports, performing DRG and utilization review procedures, supervising employees.

In addition to classroom and laboratory course work, students participate in a supervised clinical experience in a hospital medical record department or other health information environment.

The Commission on Accreditation for Health Informatics and Information Management Education accredits the Health Information Technology program.

Successful completion of the Health Information Technology two-year program leads to an associate of applied science degree and the student is then eligible to sit for the national certification exam. Students passing this national examination may use the professional designation Registered Health Information Technician.

Standard A - Mission Statement

HAS Department Mission Statement: Our mission is to develop exceptional professionals and leaders for health care organizations.

The goals of the Health Information Technology Program are:

Faculty will demonstrate current knowledge, skills, qualifications, and professional development in the content areas they teach.

Program graduates will demonstrate the HIM entry-level competencies.

The HIM curriculum will include, at minimum, the required knowledge clusters with content and experiences to enable students to meet current entry-level competencies.

The HIM program will demonstrate responsiveness to the needs of the community of interest.

Standard B - Curriculum

				Associate H	livi Level Cu	rricular Co	mpetencies		•				
Courses	HIM 2000	HIM 2250	HIM 2300	HIM 2320	HIM 2330	HIM 2410	HIM 2500	HIM 2861	HIM 2862	HIM 2863	HIM 3000	HIM 3300	HAS 3000
Entry Level Competency													
Domain I: Data Content, Structure & Standards (Information Governance)													
Subdomain I.A Classification Systems			А	A	U	A	I			А			
Subdomain I.B Health Record Content & Documentation	А	U									E		
Subdomain I.C Data Governance							А				I		
Subdomain I.D Data Management	E						А						
Subdomain I.E Secondary Data Sources	E				E		A						
Domain II: Information Protection: Access, Disclosure, Archival, Privacy & Security													
Subdomain II.A Health Law	1	А											
Subdomain II.B Data Privacy, Confidentiality & Security		U									A		
Subdomain II.C Release of Information		A											
Domain III: Informatics, Analytics and Data Use													
Subdomain III.A Health Information Technologies	E						А			U	E		

Associate HIM Level Curricular Competencies

	1	1		1	1	1	1			1	1	1
Subdomain III.B Information Management Strategic Planning							E			А		
Subdomain III.C Analytics and Decision Support					I		E			1	A	
Subdomain III.D Health Care Statistics							А				А	
Subdomain III.E Research Methods		U					U				U	
Subdomain III.F Consumer Informatics										A		
Subdomain III.G Health Information Exchange	1						E			А		
Subdomain III.H Information Integrity & Data Quality							E				А	
Domain IV: Revenue Management												
Subdomain IV.A Revenue Cycle and Reimbursement				U	А						E	
Domain V: Compliance												
Subdomain V.A Regulatory	1	А		U	E					E	А	
Subdomain V.B Coding			U	U	1		1	1	А			-
Subdomain V.C Fraud Surveillance					А							
Subdomain V.D Clinical Documentation Improvement	U		E					E	А			
Domain VI: Leadership												
Subdomain VI.A Leadership Roles	I									E	А	U
Subdomain VI.B Change Management											E	

Subdomain VI.C Work Design & Process Improvement						А	
Subdomain VI.D Human Resource Management	A		U	E		E	
Subdomain VI.E Training & Development			А			E	
Subdomain VI.F Strategic & Organizational Management		E	E			А	E
Subdomain VI.G Financial Management			А				
Subdomain VI.H Ethics	А	E					
Subdomain VI.I Project Management						E	
Subdomain VI.J Vendor/Contract Management					А		
Subdomain VI.K Enterprise Information Management			A				

I = Introduced; E = Emphasized; U = Utilized; A = Assessed Comprehensively

Standard C - Student Learning Outcomes and Assessment

Measurable Learning Outcomes

Entry Level Competency	Bloom's	Curricular Considerations
Student Learning Outcomes	Level	
Domain I. Data Content, Structure & Standards (Information Govern		
DEFINITION: Academic content related to diagnostic and procedural c		
characteristics of the healthcare system; data accuracy and integrity; d	ata integratio	on and interoperability; respond to customer data needs; data
management policies and procedures; information standards.		
Subdomain I.A Classification Systems	1	
1. Apply diagnosis/procedure codes according to current guidelines	3	 Principles and applications of Classification Systems ICD/CPT, HCPCS
		Taxonomies
		 Healthcare data sets (OASIS, HEDIS, UHDDS, DEEDS)
		 Clinical Care Classification (CCC)
		Nomenclatures
		 DSM, RxNorm, CPT
		Terminologies
		 SNOMED-CT, LOINC
2. Evaluate the accuracy of diagnostic and procedural coding	5	• Principles and applications of classification, taxonomies,
		nomenclatures, terminologies, clinical vocabularies, auditing
3. Apply diagnostic/procedural groupings	3	Principles and applications of diagnostic and procedural
		grouping
		DRG, MSDRG, APC, RUGS
4. Evaluate the accuracy of diagnostic/procedural groupings	5	Principles and applications of diagnostic and procedural
		grouping
Subdomain I.B. Health Record Content and Documentation		
 Analyze the documentation in the health record to ensure it 	4	Content of health record
supports the diagnosis and reflects the patient's progress, clinical		 Documentation requirements of the health record
findings, and discharge status		Health information media
		 Paper, computer, web-based document imaging
2. Verify the documentation in the health record is timely, complete,	4	Documentation requirements of the health record for all
and accurate		record types

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		Acute, outpatient, LTC, rehab, behavioral health
3. Identify a complete health record according to, organizational	3	Medical staff By-laws
policies, external regulations, and standards		The Joint Commission, State statutes
		 Legal health record and complete health record
 Differentiate the roles and responsibilities of various providers and disciplines, to support documentation requirements, throughout the continuum of healthcare 	5	 Health Information Systems as it relates to the roles and responsibilities of healthcare providers Administrative(patient registration, ADT, billing) and Clinical (lab, radiology, pharmacy)
Subdomain I.C. Data Governance		
 Apply policies and procedures to ensure the accuracy and integrity of health data 	3	 Data stewardship Data and data sources for patient care Management, billing reports, registries, and/or databases Data Integrity concepts and standards Data Sharing Data interchange standards X2, HL-7 Application of policies By-laws Provider contracts with facilities, Medical staff By-laws, Hospital By-laws
Subdomain I.D. Data Management		
1. Collect and maintain health data	2	 Health data collection tools Screen design, screens Data elements, data sets, databases, indices Data mapping Data warehousing
2. Apply graphical tools for data presentations	3	Graphical tools Presentations
Subdomain I.E. Secondary Data Sources		
1. Identify and use secondary data sources	3	 Data sources primary/secondary UHDDS, HEDIS, OASIS Specialized data collection systems Registries
2. Validate the reliability and accuracy of secondary data sources	3	Principles and applications of secondary data sources

Domain II. Information Protection: Access, Disclosure, Archival, P		
Definition: Understand healthcare law (theory of all healthcare law to ex		
confidentiality policies, procedures and infrastructure; educate staff on h	ealth inforn	nation protection methods; risk assessment; access and disclosure
management.		
Subdomain II.A. Health Law		
1. Apply healthcare legal terminology	3	Healthcare legal terminology
2. Identify the use of legal documents	3	Health information/record laws and regulations Consent for treatment, retention, privacy, patient rights, advocacy, health power of attorney, advance directives, DNR
3. Apply legal concepts and principles to the practice of HIM	3	 Maintain a legally defensible health record Subpoenas, depositions, court orders, warrants
Subdomain II.B. Data Privacy, Confidentiality & Security		
 Apply confidentiality, privacy and security measures and policies and procedures for internal and external use and exchange to protect electronic health information 	3	 Internal and external standards, regulations and initiatives State and federal privacy and security laws Patient verification Medical identity theft Data security concepts Security processes and monitoring
2. Apply retention and destruction policies for health information	3	 Data storage and retrieval E-Discovery Information archival, data warehouses
 Apply system security policies according to departmental and organizational data/information standards 	3	Security processes and policies Data/information standards
Subdomain II.C. Release of Information		
 Apply policies and procedures surrounding issues of access and disclosure of protected health information 	3	 Release patient specific data to authorized users Access and disclosure policies and procedures
Domain III. Informatics, Analytics and Data Use		
Definition: Creation and use of Business health intelligence; select, imple interface considerations; information management planning; data model support; data visualization techniques; trend analysis; administrative rep IRB; research; patient-centered health information technologies; health is	ing; system orts; descrij	testing; technology benefit realization; analytics and decision otive, inferential and advanced statistical protocols and analysis;
Subdomain III.A. Health Information Technologies		

1. Utilize software in the completion of HIM processes	3	 Record tracking, release of information, coding, grouping, registries, billing, quality improvement, imaging, natural language processing, EHRs, PHRs, document imaging EHR Certification (CCHIT) Software application design and use System testing and integration tools
Explain policies and procedures of networks, including intranet and Internet to facilitate clinical and administrative applications	2	 Communication and network technologies EHR, PHR, HIEs, portals, public health, standards, telehealth
Subdomain III.B. Information Management Strategic Planning		
 Explain the process used in the selection and implementation of health information management systems 	2	 Strategic planning process Integration of systems Information management strategic plan Corporate/Enterprise strategic plan
 Utilize health information to support enterprise wide decision support for strategic planning 	3	 Business planning, market share planning Disaster and recovery planning
Subdomain III.C. Analytics and Decision Support		
1. Explain analytics and decision support	2	 Analytics and decision support Data visualization, dashboard, data capture tools and technologies
2. Apply report generation technologies to facilitate decision-making	3	 Organizational design and strategic use of patient and performance data to support specific lines of business is healthcare OPPS, IPPS, medical research
Subdomain III.D. Health Care Statistics		
1. Utilize basic descriptive, institutional, and healthcare statistics	3	 Mean, frequency, percentile, standard deviation Healthcare statistical formulas LOS, death, autopsy, infections, birth rates
2. Analyze data to identify trends	4	 Quality, safety, and effectiveness of healthcare Structure and use of health information and healthcare outcomes Individual comparative aggregate analytics
Subdomain III.E. Research Methods		

2	 Research methodologies CDC, WHO, AHRQ Quantitative, Qualitative, and mixed methods, IRB
2	 Mobile technologies, patient portals, patient education, outreach, patient safety, PHRs, patient navigation
2	 Exchange/Sharing of health information Employer to health provider, health provider to health provider, health provider to employer, facility to facility HIE
3	 Quality assessment and improvement Process, collection tools, data analysis, reporting techniques Disease management process
	Case management/care coordination
	CLUDE COMPLIANCE regulations and activities related to SE ARE COVERED IN DOMAIN V.
3	 Payment methodologies and systems Capitation, PPS, RBRVS, case mix, indices, MSDRGs, healthcare insurance policies, Accountable Care Organizations Utilization review/management Case management
5	 Billing processes and procedures Claims, EOB, ABN, electronic data interchange coding, chargemaster, bill reconciliation
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Subdomain V.A. Regulatory		
 Analyze policies and procedures to ensure organizational compliance with regulations and standards 	4	 Internal and External standards regulations and initiatives HIPAA, ARRA, The Joint Commission, Quality Integrity Organizations, meaningful use Risk management and patient safety
2. Collaborate with staff in preparing the organization for accreditation, licensure, and/or certification	4	Accreditation, licensure, certification
 Adhere to the legal and regulatory requirements related to the health information management 	3	 Legislative and regulatory processes Coding quality monitoring, compliance strategies, and reporting
Subdomain V.B. Coding		
 Analyze current regulations and established guidelines in clinical classification systems 	4	 Severity of illness systems Present on admission UHDDS guidelines
2. Determine accuracy of computer assisted coding assignment and recommend corrective action	5	Coding specialty systems
Subdomain V.C. Fraud Surveillance		
 Identify potential abuse or fraudulent trends through data analysis 	3	 False Claims Act Whistle blower, STARK, Anti Kickback, unbundling, upcoding Role of OIG, RAC Fraud/Abuse
Subdomain V.D. Clinical Documentation Improvement		
1. Identify discrepancies between supporting documentation and coded data	3	Clinical outcomes measures and monitoring
 Develop appropriate physician queries to resolve data and coding discrepancies 	6	 AHIMA CDI toolbox Professional communication skills Clinical documentation improvements Physician Role, HIM Role in CDI

Subdomain VI.A Leadership Roles 1. Summarize health information related leadership roles	2	
	2	Leadership roles
		 Healthcare providers and disciplines
Apply the fundamentals of team leadership	3	Team leadership concepts and techniques
		 Future roles for HIM professionals
		 C-Suite (within various healthcare settings,
		pharmaceutical companies, medical staff,
		hospital, clinic management, HR)
		Business related partnerships
3. Organize and facilitate meetings	3	Roles and functions of teams and committees
		 Work in teams/committees, consensus building
		Communication and interpersonal skills
		Critical thinking skills
Subdomain VI.B. Change Management		
1. Recognize the impact of change management on processes,	2	Mergers
people and systems		New systems and processes implementation
		 Risk Exposure
Subdomain VI.C. Work Design and Process Improvement		
1. Utilize tools and techniques to monitor, report, and improve	3	 Tools and techniques for process
processes		improvement/reengineering
		Gantt chart, benchmarking and data presentation
		Lean, Six Sigma
2 Identify cost-saving and efficient means of achieving work	3	Incident response
processes and goals		Medication reconciliation
		Sentinel events
3. Utilize data for facility-wide outcomes reporting for quality	3	Shared governance
management and performance improvement		
Subdomain VI.D. Human Resources Management	-	
1. Report staffing levels and productivity standards for health	3	Staffing levels and productivity standards
information functions	<u> </u>	Productivity calculations
2. Interpret compliance with local, state, federal labor regulations	5	Labor/Employment laws
3. Adhere to work plans, policies, procedures, and resource	3	HR structure and operations
requisitions in relation to job functions		
Subdomain VI.E. Training and Development	-	
 Explain the methodology of training and development 	2	Orientation and training

		Content delivery and media
2. Explain return on investment for employee training/development	2	Recruitment, retention, and right sizing
Subdomain VI.F. Strategic and Organizational Management		
 Summarize a collection methodology for data to guide strategic and organizational management 	2	 Strategic and organizational management Workflow and process monitors Resource allocation Outcomes measures and monitoring Corporate compliance and patient safety Risk assessment Customer satisfaction Internal and external
 Understand the importance of healthcare policy-making as it relates to the healthcare delivery system 	2	 Healthy People 2020 IOM reports CDC State, local and federal policies PCORI
 Describe the differing types of organizations, services, and personnel and their interrelationships across the health care delivery system 	2	 Managed care organizations ACO's Payers/providers, all delivery settings Payers' impact to each delivery setting Biotech Medical devices
 Apply information and data strategies in support of information governance initiatives 	3	 Information and data strategy methods and techniques Data and information stewardship Critical thinking skills
 Utilize enterprise-wide information assets in support of organizational strategies and objectives 	3	 Data and information models Data/information visualization and presentation Critical thinking skills
Subdomain VI.G. Financial Management		
1. Plan budgets	3	 Budgets Staffing, department, capital
2. Explain accounting methodologies	2	Accounting methodologiesCost and cash accounting
3. Explain budget variances	2	Budget variances

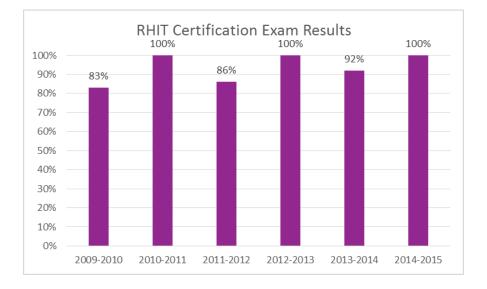
Subdomain VI.H. Ethics		
1. Comply with ethical standards of practice	5	Professional and practice-related ethical issues
		AHIMA Code of Ethics
2. Evaluate the consequences of a breach of healthcare ethics	5	Breach of healthcare ethics
 Assess how cultural issues affect health, healthcare quality, cost, and HIM 	5	 Cultural competence Healthcare professionals self-assessment of cultural diversity Self-awareness of own culture Assumptions, Biases, stereotypes
4. Create programs and policies that support a culture of diversity	6	 Diversity awareness training programs: age, race, sexual orientation, education, work experience, geographic location, disability Regulations such as ADA, EEOC
Subdomain VI.I. Project Management		· · · · · · · · · · · · · · · · · · ·
1. Summarize project management methodologies	2	 Project management methodologies PMP
Subdomain VI.J. Vendor/Contract Management	•	
1. Explain Vendor/Contract Management	2	System acquisition and evaluation
Subdomain VI.K. Enterprise Information Management		
1. Apply knowledge of database architecture and design	3	Data dictionary, interoperability
Supporting Body of Knowledge (Pre-requisite	e or Evidence of Knowledge)
Pathophysiology and Pharmacology		
Anatomy and Physiology		
Medical Terminology		
Computer Concepts and Applications		

Five-year Assessment Summary

No changes to program requirements have occurred in the past five year. However, to meet the new AHIMA curriculum competencies, courses were updated and adapted. Information regarding program goals 2 and 3 are listed below:

Program Goal #2: Program graduates will demonstrate the HIM entry-level competencies. Program Goal #3: The HIM curriculum will include, at minimum, the required knowledge clusters with content and experiences to enable students to meet current entry-level competencies.

Program graduates and employers have consistently rated the program above average in graduate competency/preparation as reflected in graduate and employer surveys over the past four years. The program actively and continuously reviews the results of the RHIT certification examination by exam domain areas to improve results on the examination and preparation by program graduates. Below is a graph displaying the results of WSU graduates on the RHIT examination since 2019-2010:



- WSU program graduates' performance on the RHIT certification examination has been consistently above the national average for all RHIT test-takers.
- 100% pass rate for first-time RHIT test-takers through the first 3 quarters of 2015-2016.
- The technical PPE course HIM 2861 was changed in the 2013-2014 academic year so that students are meeting as a group with the program faculty member and PPE site preceptors. The change was made based on recommendations from our program advisory committee and industry-partners. Students are exposed to many HIM departments and settings. The settings were chosen based on what they had to best offer students. Students have modules that are completed during the rotations and also benefit from the knowledge and perspective of each preceptor that they encounter while at each facility. These preceptors not only provide necessary information for the practicum, but also impart of their wisdom and give valuable advice and perspective to students. Rotations include:
 - Clinical documentation improvement at a healthcare facility using a model with heavy involvement in the CDI program by HIM professionals;
 - All HIM departmental functions (analysis, physician deficiencies, MPI, release of information, coding, etc);
 - Cancer registry at a cancer specialty hospital managed by an RHIT; scanning and indexing at a regional scanning center for a large hospital corporation;
 - Release of information from a ROI vendor;
 - Record storage is experienced at a large retention center unique to one healthcare organization with both the director of the center and the corporate HIM director as preceptors;
 - Quality improvement and interdepartmental teams with a facility HIM director;
 - Presentations by a hospital unit clerk, billing specialist, and birth certificate clerk.
- These rotations also include an interview with an HIM Director at a facility level and an organizational level, as well as opportunities for students to ask questions of all directors that they encounter at the different facilities.

In the appendix, you will find the detailed program evaluation reports from the previous four years.

Standard D - Academic Advising

Advising Strategy and Process

Each student is provided with an academic contract and recommended course sequencing upon admission to the program. These two documents should guide the student to completion of the program. However, HIM program advisement is also available to students from the Program Director and program faculty by appointment in person, telephone, or via email for distance education students. Pat Shaw has primary advisement duties for all BS degree students, Heather Merkley for all AAS degree students, and Darcy Carter for all Institutional Certificate students in the programs. Each student's progress is assessed on an annual basis. Some admissions information and advisement is also provided by the Office of Admissions and Advisement, Dumke College of Health Professions.

Effectiveness of Advising

In our program exist surveys, students rank program counseling/career guidance and faculty availability as above average. Although this does not exactly measure the effectiveness of advising it is a good indication that students feel that they are provide guidance for their future profession.

Past Changes and Future Recommendations

In February 2015, Cathy Volt, MBA was hired as the HIM Outreach Program Recruiter/Advisor. This position was supported by the TAAACT Department of Labor grant and will be sustained at the conclusion of the grant. Ms. Volt is responsible for recruitment of students in our partner institutions: Casper College, Western Wyoming Community College, Dixie State University, and Utah Valley University. This has allowed the program to recruit and retain students from these outlining areas. In addition, Cathy provides initial advisement to any student from the HAS department, sends emails to students reminding them of upcoming

deadlines (registration, graduation application, etc.). This has been a valuable addition to the program.

Standard E - Faculty

Faculty Demographic Information

The HIM program has three full time HIM faculty and one part-time faculty position (funded by TAAACT Grant). Four other faculty members teach a class or two in the program.

Programmatic/Departmental Teaching Standards

Faculty Peer Evaluation process is completed on all HIT/HIM faculty in accordance with WSU Policies and Procedures (non-tenured track faculty will be evaluated at a minimum of every three years; tenure-track faculty will conduct a Peer Evaluation before each level of evaluation). In addition, the department chair or Dean conducts an annual assessment of faculty in the areas of teaching, scholarship, and service.

Faculty Qualifications

Be sure to include this (completed) summary graphic:

Faculty & Staff (current academic year)

	Tenure	Contract	Adjunct
Number of faculty with Doctoral degrees	2		
Number of faculty with Master's degrees		2	
Number of faculty with Bachelor's degrees			
Other Faculty			
Total	2	2	

Evidence of Effective Instruction

Program Goal #1: Faculty will demonstrate current knowledge, skills, qualifications, and professional development in the content areas they teach.

All HIM program faculty are active members of the American Health Information Management Association and hold current RHIA certification. This RHIA certification requires the individual to participate in ongoing continuing education to maintain it.

All regular faculty have been satisfactorily evaluated by the HAS Department Chair annually in the areas teaching, scholarship, and service. Program directors for the HAS and HIM programs review the courses evaluations after each semester for ALL regular and adjunct faculty that teach in their respective disciplines. If any issues are identified these are addressed with the faculty or adjunct and monitored for corrective action if required. Three items are monitored specifically: overall ratings, teaching techniques that enhance learning, and apply problem-solving skills and to think analytically. No faculty members had ratings below 3.5 in all three areas. When ratings are below 3.5, the program director counsels the faculty member, directs them to resources (i.e., teaching and learning forum, WSUonline training, AOE, etc) to improve these ratings. If ratings do not improve for adjunct faculty, the individual will not be asked to teach in the future. Regular faculty are evaluated through the formal processes.

Highlights from the previous four years include:

- The program transitioned one line from the HIT Clinical Coordinator professional staff to fulltime Instructor in the 2011-2012 academic year. Dr. Darcy Carter holds this position. Dr. Carter has completed her DHSc degree in March 2016, and has moved to a Tenure-Track line effective July 1, 2016.
- Heather Merkley, Assistant Professor, Non-Tenure Track, is currently pursuing a doctorate degree with an anticipated completion of 2018.
- Pat Shaw, Associate Professor, and Tenured, completed a Doctorate in Education September 2016, and will be reviewed for Promotion to the rank of Professor this academic year.
- Miland Palmer was hired as an Instructor July 1, 2014 in a temporary position funded by TAAACT Department of Labor grant that was awarded to

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the program. This position was permanently funded this academic year 2016-2017 to support both the HIM and HAS programs.

Mentoring Activities

In conjunction with the Dean's office, all faculty in the tenure process have the opportunity to be matched up with another faculty in the College that will serve as a mentor for them. The department chair, also offers assistance and guidance to department faculty in the policies and procedures, teaching organization, etc.

Diversity of Faculty

The faculty in the Health Administrative Services department includes five females and four males, all Caucasian.

Ongoing Review and Professional Development

The University supports the program director and faculty in attending professional association meetings. In addition, faculty have access to free training through the Faculty Senate Teaching, Learning, and Assessment Forum, and on campus training for specific software programs and systems. All staff and faculty also have the option of taking up to six credits a semester free of charge. The Dumke College of Health Professions has two endowment funds available to faculty and staff. These endowments are used for continuing education, and to pursue advanced degrees. Both of these funds require the faculty to submit a request for funding to a committee for approval. HIM program faculty have benefitted greatly from these endowments over the years.

Standard F – Program Support

Support Staff, Administration, Facilities, Equipment, and Library

Adequacy of Staff

The HIM programs are housed in the Health Administrative Services department. This department has one fulltime 12-month administrative assistant. As noted earlier in this report, in February 2015, Cathy Volt, MBA was hired as the HIM Outreach Program Recruiter/Advisor. This position was supported by the TAAACT Department of Labor grant and will be sustained at the conclusion of the grant.

 Ongoing Staff Development Staff members have access to free training through the campus "Learn" program. Training is available for Weber State Specific information (Facilities Management, People Tracker, ePar, WSU Cash Handling); Personal/Professional Development (Personal Finance, Franklin Covey series); Computer/Technology Skills (Writing for the Web, Intro to Chi Tester, etc.); and, Health and Wellness (Yoga, Pilates, etc.). All staff and faculty also have the option of taking up to six credits a semester free of charge.

Adequacy of Administrative Support

The Dean and University Administration has been very supportive of the program and the department both in the area of curriculum and resources as evidenced by the addition of a faculty line in the 2016-2017 academic year. The program has benefitted from financial support for professional development and continuing education of faculty. Macey Buker, Darcy Carter, Brian Cottle, Lindsay Garr, Heather Merkley, Miland Palmer, and Pat Shaw have all benefitted from the Dee Wade Mack endowment fund in their efforts to pursue their doctorate degrees.

Adequacy of Facilities and Equipment

All program faculty have dedicated individual office space and are provided a laptop computer with docking station. These devices are updated every four years. The department has adequate financial support from administration to maintain this update schedule. The Dean's office employs a Computer Specialist to assist with maintenance of these systems.

Each classroom in the Marriott Allied Health Sciences building is equipped with a networked computer, LCD projector, Elmo document imaging system, IVC recording/broadcasting equipment, and DVD/VHS video system. These systems are supported with Computer Specialist and Health Professions Learning Center staff.

The HIM program also has a virtual laboratory for all students. We provide scanned copies of patient records for student activities and assignments with the WSUonline learning management system. Discipline-specific software is available to both on campus and online students via the virtual lab system. The software is provided to students on two servers which are maintained by the University Network team. Course fees paid by HIM students support ongoing maintenance. The software that is made available to students through the WSU Virtual Lab includes: 3M Health Information Systems: encoder and abstracting programs; NEEHR Perfect EHR; MS Access for database management projects; and Apelon SNOMed mapping software, Tableau, R, and SPSS for data analysis. Up-to-date and Anatomy TV are available to HIM students for CDI and coding course work.

Adequacy of Library Resources

The Stewart Library houses numerous books, journals, media holdings and electronic journals. All students, including distance education students may access the WSU Stewart Library from any location via the Internet. The URL for the library is http://library.weber.edu/ Students may access any number of electronic databases in this manner. In addition, students may request interlibrary loan options from this website. The library has a dedicated librarian for the Dumke College of Health Professions. The holdings and services of the library are more than adequate for the HIM programs.

Standard G - Relationships with External Communities

<u>Description of Role in External Communities</u> One of the programs goals addresses our external community.

Program Goal #4: The HIM program will demonstrate responsiveness to the needs of the community of interest.

The program has benefitted from excellent support from our industry-partners. Attendance at annual advisory committee meetings is above our threshold. The program has used these individuals as guest speakers in face-to-face courses and have recorded these presentations for our online courses. As noted in the discussion for program goals 2 and 3, the program advisory committee and our industry-partners assisted the program to make a change to our technical PPE in the 2013-2014 academic year.

In an attempt to obtain more feedback from our employer community, the program director and faculty held three focus groups with the HIM department managers in our community of interest. The HIM managers were representatives from the major employers in our state. At the end of these meetings, the individuals in attendance provided their overall satisfaction with HIT program graduates. Feedback was obtained from 19 (of 30) individual employers who have hired or interacted in PPE, or other meetings with program graduates. This group rated their overall satisfaction with entry-level student performance as 4.7 on a 5-point scale. The HIT program is clearly meeting the expectations of employers in our community of interest. Themes that emerged from the focus group meetings on what else we need to be teaching our students/or where improvements could be made included: interoperability, HIT/direct mail of documents, use of portals to access PHI, auditing of scanned records.

Summary of External Advisory Committee Minutes

At each HIT/HIM Program Advisory Committee meeting, program outcomes are reported. These include pass-rates for the RHIA/RHIT certification examinations

and graduate, exit, and employer surveys. A discussion of how the program may need to update or change the curriculum occurs based on the outcomes. Also at each meeting, we discuss current industry changes and how these changes should and can be reflected in the curriculum. Program faculty provide the committee a synopsis of any formal curriculum changes and the effective dates for these changes. One example in recent years was how to add an increased focus on information governance and data analytics in the HIM program curriculum. The program added this content into our existing curriculum for the HIT program due to credit constraints

Standard H – Program Summary Results of Previous Program Reviews

Problem Identified	Action Taken	Progress
Issue 1	Previous 5 Year Program Review:	There is evidence of strong support
The number and capabilities of the	2011-2012	from the Dean of the College for all
support staff are adequate to meet the		aspects of the program. Recent changes
mission and objectives of the program.		include the addition of an
		administrative support position
	Year 1 Action Taken: 2012-2013	Administrative assistant for the HAS
		department was moved to a fulltime 12
		month position.
	Year 2 Action Taken: 2013-2014	Program applied for and was awarded a
		2.5 M Department of Labor grant that
		has provided funding to increase
		program support.
	Year 3 Action Taken: 2014-2015	New faculty member and HIM program
		advisor were hired using DOL grant
		funds.
	Year 4 Action taken: 2015-2016	Provost approved ongoing support for
		the faculty line in the 2016-2017
		academic year.
		HIM program advisor will be retained
		using soft money.

Summary Information (as needed)

The team identified no weaknesses of the programs in their evaluation; they did list the following challenges:

- Constant changes in the field and the need to prepare graduates for future positions and new credentials (e.g. Certified in Clinical Document Specialist)(CCDS)
- Focusing on technology in the industry (e.g. Computer-Assisted Coding)
- Encouraging the students to take the national certification examination
- Evaluating the course delivery methods (on-campus, distance, hybrid) to determine best practices

The program agrees with the team that this list represents the current challenges that we face. In reference to the constant changes in the field and the need to prepare graduates for future positions and credentials, the program has added a focused unit on clinical documentation improvement and another on auditing into our coding curriculum. In fall of 2013, three new courses were added as upper division electives for our BS students and optional electives for our AAS degree students. These courses are HIM 3600 Advanced Diagnosis and Procedural Coding, HIM 3610 Advance Revenue Cycle Management, and HIM 3620 Clinical Documentation Improvement. We believe the addition of these three courses will help our students meet these challenges. In spring 2016, HIM 3550 Health Care Data Analytics was also added to the BS degree program in response to industry needed.

Three-program faculty are AHIMA approved ICD-10 Trainers and are currently teaching ICD-10-CM and ICD-10-PCS in our programs. Computer-Assisted Coding (CAC) is being introduced in our program, but we continue to struggle with a solution to have our students interact with this product on a more in-depth level. Our students also see the CAC program in action at one of our PPE sites.

Students purchase the certification examination preparation book as their text for HIM 2862 Professional Practice Experience. Assignments were added to HIM 2862 that require students to take a mock certification examination and develop a study plan for the certification examination. Since we added this information, we have seen an upturn in the number of our students sitting for the national certification examinations.

The final program challenge identified by the review team was in the area of course delivery methods. This is a constant challenge for the program and one that the faculty believes to be our biggest. In the fall of 2015, the program faculty made a decision to only teach the HIM courses that are also required by the HAS program in face-to-face section. These include HIM 2330 Classification Systems Topics and Reimbursement, HIM 3000 Computer Applications in Healthcare, HIM 3300 Introduction to Quality Improvement, and HIM 3200 Epidemiology and Biostatistics.

With the DOL grant we increased our recruitment and advertising for the HIM programs which yielded more students but not more students in the classroom sections. We are victims of our own online success.

The 2011-2012 review team's recommendations for faculty to attend distance learning conferences is one that the program embracing with much enthusiasm. Two faculty members attended the Educause conference in Anaheim this fall (2016) and three of the HIM program faculty have participated in the WSUonline Master Online Teaching programs. Finally, the program director has just completed her Doctorate in Education with an emphasis on Education Technology and E-Learning.

Action Plan for Ongoing Assessment Based on Current Self Study Findings

Action Plan for Evidence of Learning Related Findings

Problem Identified	Action to Be Taken
Issue 1	Current 5 Year Program Review:
New AHIMA Curriculum Competencies	 We have identified assessment measures for most of the competencies. The program believes that we are covering all of the new competencies, but need to continue to assess that we are covering them at the required Bloom's levels. Year 1 Action to Be Taken: Ensure measures are set and data collected for all competencies. Continue moving curriculum to the required Bloom's levels.
	Year 2 Action to Be Taken: See year 1 plan.
	Year 3 Action to Be Taken:
	See year 1 plan.
	Year 4 Action to Be Taken:
	See year 1 plan.
Issue 2	Current 5 Year Program Review:
Advanced upper division courses	Market these courses to both HIT/HIM students.
	Year 1 Action to Be Taken:
	Year 2 Action to Be Taken:
	Year 3 Action to Be Taken:
	Year 4 Action to Be Taken:

Summary Information (as needed)

Follow industry changes related to the HIM Reimagined initiative. Decide if WSU will be offering a specialty track(s), if so, which one(s).

The program continues to be challenged by student recruitment issues. HIM is not a program most high school students are aware of and so we continue to market our programs to this audience, as well as students within our college.

Continue to improve our online courses.

Summary of Artifact Collection Procedure

Artifact	Learning Outcome Measured	When/How Collected?	Where Stored?
School Report for RHIT Certification	Entry-level competencies	Received around	Program Director's
Exam Results		November/December	office files
		for the previous year	
		(Oct 1 through Sept 30)	
Employer Surveys	Entry-level competencies	Administered in the fall	Program Director's
		each academic year	office files
Course Evaluations	Faculty effectiveness	Each semester for all	Chitester
		courses	
Annual Faculty Evaluation	Faculty professional	Annually	Program Director's
	development		office files
Annual program assessment report	Student learning	Annually	Program Director's
	outcomes/competency		file or Office of
	measurement		Institutional
			Effectiveness

Summary Information (as needed)

<u>APPENDICES</u>

Appendix A: Student and Faculty Statistical Summary

												Major Coc Incl.
	2011- 12	2012- 13	2013- 14	2014- 15	2015- 16		11	12	13	14	15	
Student Credit Hours Total ¹	6,453	7,015	7,401	8,838	9,55 5	Summer	1242	1313	1423	1570	1975	
Student FTE Total ²	215.1 0	233.8 3	246.7 0	294.6 0	318.5	Fall	2494	2975	2966	3476	3614	
Student Majors ³	150	228	215	254	257	Spring	2717	2727	3012	3792	3966	
							6453	7015	7401	8838	9555	
Program Graduates												
Institutional Certificate	10	17	24	21	34							
Associate Degree	14	12	18	15	28							
Bachelor Degree	10	10	18	14	15							
Student Demographic Profile 5												
Female	130	190	182	209	207		12	13	14	15	16	
Male	20	37	33	45	50							
Other		1				Facfte	5.03	5.81	3.37	4.25		
Faculty FTE Total ⁶	11.13	12.07	8.55	9.2	n/a	Instfte	2.1	2.03	0.13	1.35		
Adjunct FTE	6.1	6.26	5.18	4.95		208fte	4	4.23	5.05	3.6		
Contract FTE	5.03	5.81	3.37	4.25		dvs fte	0	0	0	0		
Student/Faculty Ratio ⁷	19.33	19.37	28.85	32.02		Adj	6.1	6.26	5.18	4.95		
						TTl	11.13	12.07	8.55	9.2		

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1	Charlent Care dit	1		I I	1				
1	Student Credit								
	Hours Total								
	represents the total								
	department-related								
	credit hours for all								
	students per academic								
	year. Includes only								
	students reported in								
	Banner system as								
	registered for credit								
	at the time of data								
	downloads.								
2	Student FTE Total is		 				 	 	
	the Student Credit								
	Hours Total divided								
	by 30.								
3	Student Majors is a								
	snapshot taken from								
	self-report data by								
	students in their								
	Banner profile as of								
	the third week of the								
	Fall term for the								
	academic year. Only								
	1st majors count for								
	official reporting.								
4	Program Graduates								
	includes only those								
	students who								
	completed <u>all</u>								
	graduation								
	requirements by end								
	of Spring semester for								
	the academic year of								
	interest. Students								
	who do not meet this								
	requirement are								
	included in the								
	academic year in								
	which all								
	which all								

	_		r			 		
	requirements are met.							
	Summer is the first							
	term in each academic							
	year.							
5	Student							
	Demographic Profile							
	is data retrieved from							
	the Banner system.							
6	Faculty FTE is the							
	aggregate of contract							
	and adjunct							
	instructors during the							
	fiscal year. Contract							
	FTE includes							
	instructional-related							
	services done by							
	"salaried" employees							
	as part of their							
	contractual							
	commitments.							
	Adjunct FTE includes							
	instructional-related							
	wages that are							
	considered temporary							
	or part-time basis.							
	Adjunct wages include							
	services provided at							
	the Davis campus,							
	along with on-line and							
	Continuing Education							
	courses.							

7	Student/Faculty							
	Ratio is the Student							
	FTE Total divided by							
	the Faculty FTE Total.							

Summary Information (as needed)

Appendix B: Contract/Adjunct Faculty Profile

Name	Gender	Ethnicity	Rank	Tenure Status	Highest Degree	Years of Teaching	Areas of Expertise

Summary Information (as needed)

The HIM program does currently use any adjuncts for teaching.

Appendix C: Staff Profile

Name	Gender	Ethnicity	Job Title	Years of Employment	Areas of Expertise
Devon Trujillo	М	Hispanic	Administrative Specialist	Less than 1 year	Office management
Cathy Volt	F	Caucasian	HIM Recruiter/Outreach Advisor	2	HIM/student engagement
Fred Henderson	М	Caucasian	HIT-CM Grant Director	3	Reporting financial management

Summary Information (as needed)

Appendix D: Financial Analysis Summary

Health Admi	Health Administrative Services (includes HIM/HIT)									
Funding	11-12	12-13	13-14	14-15	15-16					
Appropriated Fund	506,063	515,487	405,039	423,886	550,231					
Other:										
Special Legislative Appropriation										
Grants or Contracts	0	0	56,006	500,285	540,282					
Special Fees/Differential Tuition										
Total	506,063	515,487	461,045	924,171	1,090,513					

Note: Data provided by Provost's Office

Summary Information (as needed)

Name	Organization
Marcus Trinite	Shriners Hospitals for Children, Western Region
	HIM Director
Vickie Griffin	HIM Manager, Lakeview Hospital
Wyatt Packer	HealthInsight
Delia Vasquez	HIM Manager, Davis Hospital Medical Center
Jason Brockett	Manager, Risk Adjustment Analytics, Select Health
Carolyn Russell	HIM Manager, McKay Dee Hospital Center
Kim Svoboda	Cancer Registry Manager, Huntsman Cancer
	Institute
Andy Sager	3M Health Information Systems
Larry Dean	Associate Director, Health Information
	Management, University of Utah Health Sciences
	Center
Mary Staub	Corporate HIM Director, Intermountain Healthcare
Tifini Corbin	HIM Manager, Ogden Regional Medical Center
Nancy Baxter	HIM Operations Manager, Intermountain
	Healthcare
Jayne Glines	HIM Manager, Intermountain Medical Center
Carrie Berg	HIM Manager, LDS Hospital
Shawn Wells	University of Utah Health Sciences Center
Michelle Knuckles	Coding Manager, University of Utah Health
	Sciences Center
Mary Carbaugh	Utah Health Information Network
Tara Walton	HIM Manager, Utah Valley Regional Medical Center
Suzanne Orton	HIM Manager, Logan Regional Medical Center

Appendix E: External Community Involvement Names and Organizations

Appendix F: Site Visit Team

Name	Affiliation
Robert Garrie	University of Alabama-Birmingham, HIM program
	coordinator
Janelle Gardner	WSU Respiratory Therapy Program

Appendix G: Evidence of Learning <u>Courses within the Major or General Education</u>

(use as a supplement to your five-year summary, if needed. Be sure to delete the sample text before using)

WSU Health Information Technology AAS Degree Program Goal 2: The HIM curriculum will include, at minimum, the required knowledge clusters with content and experiences to enable students to meet current entry-level competencies. Domain/Subdomain 2015-2016 Results Action Plan Measures **Domain I: Data Content, Structure & Standards** (Information Governance) HIM 2863: SDS Coding and INP Coding: At least 80% of students 88% received 80% or better on both No curricular changes needed at this will earn 83% or higher Subdomain I.A Classification Systems assignments exceeding the threshold. time Nidterm Exam - At least 80% of students will earn 75% or 87% received 80% or higher on exam 2 No curricular changes needed at this Subdomain I.B Health Record Content & Documentation exceeding the threshold. higher(HIM 2000) time Interface Exercise 1 - At least 80% 82% of HIM 2500 students earned >= of students will earn >= 83% 83% on the Interface 1 assignment No curricular changes needed at this Subdomain I.C Data Governance (HIM2500) exceeding the threshold. time Data Presentation Assignment -96% of HIM 2500 students earned >= At least 80% of studetns will earn 83% on the Data Presentation No curricular changes needed at this Subdomain I.D Data Management >= 83% (HIM2500) Assignment exceeding the threshold time. Health Datasets Assignment - At 92% of HIM 2500 students earned >= least 80% of students will earn >= 83% on the Health Datasets No curricular changes needed at this Subdomain I.E Secondary Data Sources 83% (HIM2500) assignment exceeding the threshold. time Domain II: Information Protection: Access, Disclosure, Archival, Privacy & Security Midterm- 80% of students will 92% of students scored 80% or higher No curricular changes needed at this on midterm exceeding the threshold. Subdomain II.A Health Law earn 80% or higher (HIM 2250) time

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Subdomain II.B Data Privacy, Confidentiality & Security	80% of class will earn 83% or higher on security audit (HIM 3000)	94% of students scored 83% or higher on security audit exceeding the threshold.	Note: rubric was changed in spring 2016 to increase rigor on assignment
Subdomain II.C Release of Information	80% of class will earn 70% or higher on Ch 12 quiz (HIM 2250)	90% of students received 70% or higher on Ch 12 quiz exceeding the threshold.	No curriculur changes needed at this time.
Domain III: Informatics, Analytics and Data Use			
Subdomain III.A Health Information Technologies	80% of HIM 2500 students will earn >= 83% on the HDM Abstracting and HDM Reporting assignments.	96% of HIM 2500 students scored 83% or higher on the HDM abstracting assignment, and 81.5% of HIM 2500 students scored 83% or higher on the HDM reporting assignments. Even though both of these measures are at or above threshold.	Even though both of these measures are at or above threshold, in 2016- 2017, an assignment was added using Neehr Perfect software system; students will use the EHR software and assess the functionality and design. This assignment will take the student beyond the utilize capability.
Subdomain III.B Information Management Strategic Planning	80% of class will earn 83% or higher on EHR vendor selection (HIM 3000)	96% of students earn 83% or higher on EHR assignment exceeding the threshold.	No curricular changes needed at this time.
Subdomain III.C Analytics and Decision Support	QI Data Analysis Assignment - At least 80% of students will earn > or = 83% (HIM 3300)	60% of all HIM 3300 students scored 83% not meeting the threshold	HIM 3300 - this is an new assignment that may need more instruction to students - spring 2016 was the first semester this assignment was used so the program will monitor this assignment in future semesters
Subdomain III.D Health Care Statistics	Hospital Compare Assignment - At least 80% of students will earn > or = 83% (HIM 3300)	79.7% of HIM 3300 students scored 83% or higher which is just slightly below the threshold	Watch these scores for a year to see if changes are necessary
Subdomain III.E Research Methods	80% of students will earn 70% or higher on Ch 9 quiz (HIM 2250)	89% of students received 70% or higher on Ch9 quiz exceeding the threshold.	Continual monitor of this quiz as most students score 80%
Subdomain III.F Consumer Informatics	80% of students will earn 80% or higher on mobile device policy assignment (HIM 3000)	97% of students scored 80% or higher on mobile device policy assignment exceeding the threshold.	No curricular changes needed at this time

Subdomain III.G Health Information Exchange	80% of students will earn 80% or higher on HIE assignment (HIM 3000) PI Project - At least 80% of	96% of students scored 80% or higher on HIE assignment exceeding the threshold. 94% of all HIM 3300 students scored	Note: rigor was increased spring 2016
Subdomain III.H Information Integrity & Data Quality	students will earn > or = 83% (HIM 3300)	83% or higher exceeding the threshold.	No curricular changes needed at this time.
Domain IV: Revenue Management			
	HIM 2330 Midterm/Final: At least 80% of students will earn 83% or higher	66% of all HIM 2330 students scored 83% or higher on midterm/final grades. Not meeting our threshold. We changed these exams midyear 2015-2016, and this improved the scores in spring semester to 75.5%	We changed these exams midyear 2015-2016, and this improved the scores in spring semester to 75.5%. Item analysis will be conducted on each of the questions in these exams and changes made as necessary.
Subdomain IV.A Revenue Cycle and Reimbursement	Bill Case: At least 80% of students will earn 83% or higher	This is a new assignment for 2016- 2017	
Domain V: Compliance			
	QI Data Analysis Assignment - At least 80% of students will earn > or = 83% (HIM 3300) ; 80% of students will earn 80% or higher	C00(- (- - - 1) - 200 - t (t	HIM 3300 - this is an new assignment that may need more instruction to students - spring 2016 was the first semester this assignment was used so
Subdomain V.A Regulatory	on policy and procedure assignment (HIM 2250)	60% of all HIM 3300 students scored 83% not meeting the threshold	the program will monitor this assignment in future semesters
Subdomain V.B Coding	CAC Measure to be determined	This is a new assignment for 2016- 2017	
	HIM 2863: Coding Guidelines Assessment 2- At least 80% of students will receive an 83% or better on the assessment	97.6% of all HIM 2863 students received an 83% or better on the assessment, exceeding the threshold.	
Subdomain V.C Fraud Surveillance	HIM 2330: Miscoding Assignment: At least 80% of students will earn 83% or higher	95.3% of all HIM 2330 students scored 83% or higher on the Miscoding Fraud Surveillance assignment, exceeding the threshold.	No curricular changes needed at this time.
			une.

	80% of class will earn 80% or		Although meeting the threshold, several students struggled with documentation on paper records. Starting Fall,16 this assignment has moved to EHR and will now be tested
	higher on clinical documentation	87% of class scored 80% or higher on	on Neehr Perfect: Introduction to
Subdomain V.D Clinical Documentation Improvement	analysis (HIM 2000)	assignment exceeding the threshold.	Chart deficiencies
			Although meeting the threshold, a few students did not complete the
	HIM 2863 Detailed Query		assignment because it was only worth
	Assignment: At least 80% of	82.7% of all HIM 2863 students scored	10 points. The point value has been
	students will earn an 80% or	80% or higher, exceeding the	increased in an effort to encourage all
	higher	threshold.	students to complete the assignment.
Domain VI: Leadership			
Subdomain VI.A Leadership Roles	80 % will earn 83% or higher on unit 4 quiz (HAS 3000)	79.0% of HAS 3000 students scored >= 83% on the Unit 4 quiz, which is slightly below the threshold.	
Subdomain VI.B Change Management	1. AIM Change Mgmt Assignment in HIM 3300 - at least 80% of students will earn > or = 83% (HIM 3300)	90% of all HIM 3300 students scored 83% or higher exceeding the threshold	No curricular changes needed at this time.
	1. PI Project - At least 80% of students will earn > or = 83% (HIM 3300)	94% of all HIM 3300 students scored 83% or higher exceeding the threshold.	No curricular changes needed at this time.
Subdomain VI.C Work Design & Process Improvement	2. At least 80% of students will earn a composite grade of > or = 83% (HIM 3300)	93% of all HIM 3300 students scored 83% or higher exceeding the threshold.	No curricular changes needed at this time.
Subdomain VI.D Human Resource Management	80% of students will earn 80% or higher on Ch 17 quiz (HIM 2250)	95% of students scored 80% or higher on Ch 17 quiz exceeding the threshold.	No curricular changes needed at this time.
			This assignment has been redesigned with clearer instructions and more
	Coding Quality/Productivity Assignment - At least 80% of students will earn >= 83%	62.9% of HIM 2500 students earned >= 83% on the coding quality/productivity assignment, not meeting the	
Subdomain VI.E Training & Development	(HIM2500)	threshold.	improve this outcome.

Subdomain VI.F Strategic & Organizational Management	PI Project - At least 80% of students will earn > or = 83%	94% of all HIM 3300 students scored 83% or higher exceeding the threshold.	No curricular changes needed at this time.
	Coding Quality/Productivity	62.9% of HIM 2500 students earned >=	The program has determined that this content is not appropriate for HIM 2500 with the redesign and focus on information government approximation approximati
	Assignment - At least 80% of	83% on the coding quality/productivity	
	students will earn >= 83%	assignment, not meeting the	our professional practice capstone
Subdomain VI.G Financial Management	(HIM2500)	threshold.	course in 2016-2017.
Subdomain VI.H Ethics	80% will earn 80% or higher on Ethics quiz (HIM 2250) 80% will earn 83% or higher on	93% of students scored 80% or higher on Ethics quiz exceeding the threshold	No curricular changes needed at this time.
Subdomain VI.I Project Management	project management questions on final (HIM 3300); 80% will earn 83% or higher on project management questions on midterm (HIM 2500)	91.8% of all HIM 3300 students scored 83% or higher on project management questions on the final exam exceeding the threshold.	No curricular changes needed at this time.
Subdomain VI.J Vendor/Contract Management	80% of students will earn 80% or higher on RFP assignment (HIM 3000)	92% of students scored 80% or higher on RFP assignment, exceeding the threshold	No curricular changes needed at this time.
	Data Dictionary - Part 2 Assignment - At least 80% of students will earn >= 83%	70.4% of HIM 2500 students scored >= 83% on the Data Dictionary - Part 2 assignment, not meeting the	This assignment has been redesigned with clearer instructions and more detailed support materials for the 2016-2017 academic. The program will watch to see if these changes
Subdomain VI.K Enterprise Information Management	(HIM2500)	threshold.	improve this outcome.